

# **Built Environment Product Innovation Checklist**

#### For Residential & Commercial Building Products

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#### 1. Customer & Market Pain Points

Ensure the product solves a real, validated problem.

- Have we identified specific pain points for:
  - o Installers (e.g. complexity, time, tools required)
  - o Specifiers (e.g. unclear performance data, lack of BIM integration)
  - End users (e.g. comfort, energy cost, usability)
- Have we validated these pains with field interviews or site visits?
- Is the problem urgent, frequent, and costly enough to justify change?

Tip: Use a "Job-to-be-Done" lens to uncover hidden needs.

## 2. Compliance & Regulatory Risk

Ensure the product meets all required standards and certifications.

- Does the product comply with relevant building regulations (e.g. Part L, Part B)?
- Are there industry-specific standards (e.g. BSI, CE, ISO, EN) it must meet?
- Have we mapped certification timelines and costs?
- Are there fire, acoustic, thermal, or structural performance thresholds?
- Have we consulted with a compliance expert or notified body?

Tip: Include compliance milestones in your roadmap to avoid late-stage blockers.

#### 3. Failure Modes & Risk Scenarios

Identify how the product could fail—in use, install, or lifecycle.

- What are the top 3 technical failure modes (e.g. water ingress, thermal bridging)?
- What are the top 3 operational failure modes (e.g. mis-installation, misuse)?
- What are the reputational risks (e.g. warranty claims, negative press)?
- Have we run a Failure Mode and Effects Analysis (FMEA)?
- Is there a plan for post-launch monitoring and issue escalation?

Tip: Build a "field failure simulation" into your prototyping phase.

### 4. Design for Installability

Ensure the product can be installed correctly, safely, and efficiently.

- Is the product compatible with existing site workflows and tools?
- Can it be installed by a single trade or does it require coordination?
- Are installation instructions clear, visual, and multilingual?
- Have we tested installability with real contractors or site teams?
- Is there a training or certification program for installers?

Tip: Poor installability is one of the top reasons building products fail in the field.

### 5. Commercial Viability

Ensure the product can be priced, positioned, and scaled effectively.

- Have we modelled cost-to-produce vs. price-to-market?
- Is there a clear value proposition for each stakeholder?
- Have we tested willingness-to-pay with target customers?
- Is the product scalable across regions, building types, and channels?
- Are there clear routes to market (e.g. distribution, specifier networks)?

Tip: Build a "commercial readiness score" before launch.

### 6. Feedback & Iteration Loops

Ensure the product evolves based on real-world use.

- Is there a feedback mechanism post-install (e.g. QR code, app, hotline)?
- Are we capturing insights from installers, users, and maintenance teams?
- Is there a structured process for updating the product or documentation?
- Are we tracking performance in the field (e.g. energy savings, durability)?
- Have we built a roadmap for V2, V3 based on learnings?

Tip: Innovation doesn't stop at launch—it starts there.

## 7. Team & Capability Alignment

Ensure the right people are involved at the right time.

- Are product, engineering, compliance, and commercial teams aligned?
- Is there a shared understanding of goals, risks, and timelines?
- Have we run a cross-functional pre-mortem?
- Is there executive sponsorship and resource commitment?
- Are we building internal capability or relying on external partners?

Tip: Innovation thrives when teams co-own the outcome.

## **Next Steps**

If you're a product leader in the built environment looking to sharpen your innovation skills, align your team, or accelerate your launch—let's talk.

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